

Summary Report of Consolidated Financial Results

for the fiscal year ended December 31, 2016

Registered company name: **Canon Marketing Japan Inc.**
 Stock listing: Tokyo Stock Exchange, First Section
 Code number: 8060
 URL: <http://cweb.canon.jp/eng/ir>
 Representative director: Masahiro Sakata, President
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Dividend payable date (as planned): March 30, 2017

U.S. Accounting Standards Applied: No

1.Consolidated business results for the year ended December 31, 2016 (From January 1, 2016 to December 31, 2016)

(1) Consolidated Results of Operations (Amounts less than one million yen are truncated)

(Percentage represents increases or decreases from the previous year)

| Year ended | Net sales | | Operating income | | Ordinary income | | Profit attributable to owners of parent | |
|-------------------|-----------------|-------|------------------|-----|-----------------|-----|---|-------|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| December 31, 2016 | 629,313 | (2.6) | 27,676 | 3.9 | 28,717 | 2.4 | 18,161 | 15.9 |
| December 31, 2015 | 646,002 | (2.0) | 26,647 | 6.2 | 28,040 | 5.6 | 15,670 | (2.2) |

[Note] Comprehensive Income: Year ended December 31, 2016 : 9,332 million yen [(39.9)%]

Year ended December 31, 2015 : 15,537 million yen [(7.5)%]

| Year ended | Basic earnings per share | Diluted net income per share | Rate of return on equity | Ordinary income to total assets ratio | Operating income to net sales ratio |
|-------------------|--------------------------|------------------------------|--------------------------|---------------------------------------|-------------------------------------|
| | Yen | Yen | % | % | % |
| December 31, 2016 | 140.06 | - | 6.5 | 5.8 | 4.4 |
| December 31, 2015 | 120.84 | - | 5.7 | 5.8 | 4.1 |

[Note] Investment profit (loss) on equity method: Year ended December 31, 2016 : - Year ended December 31, 2015 : -

(2) Consolidated Financial Position

(Amounts less than one million yen are truncated)

| Year ended | Total assets | Net assets | Equity ratio | Net asset per share |
|-------------------|-----------------|-----------------|--------------|---------------------|
| | Millions of yen | Millions of yen | % | Yen |
| December 31, 2016 | 497,727 | 280,919 | 56.4 | 2,162.96 |
| December 31, 2015 | 486,502 | 277,438 | 56.9 | 2,136.22 |

[Reference] Shareholders' equity: Year ended December 31, 2016 : 280,472 million yen

Year ended December 31, 2015 : 277,008 million yen

(3) Cash Flows

(Amounts less than one million yen are truncated)

| Year ended | Net cash provided by operating activities | Net cash provided by investing activities | Net cash provided by financing activities | Cash and cash equivalents at end of period |
|-------------------|---|---|---|--|
| | Millions of yen | Millions of yen | Millions of yen | Millions of yen |
| December 31, 2016 | 33,306 | (19,460) | (6,086) | 107,285 |
| December 31, 2015 | 29,730 | (44,536) | (6,224) | 99,573 |

2.Dividends

| Year ended | Dividend per share | | | | | Total dividends (annual) | Payout ratio (Consolidated) | Ratio of dividends to net assets (Consolidated) |
|--|--------------------|---------------------|--------------------|----------|--------|--------------------------|-----------------------------|---|
| | First quarter -end | Second quarter -end | Third quarter -end | Year-end | Annual | | | |
| Year ended December 31, 2015 | - | 20.00 | - | 25.00 | 45.00 | 5,835 | 37.2 | 2.1 |
| Year ended December 31, 2016 | - | 20.00 | - | 30.00 | 50.00 | 6,483 | 35.7 | 2.3 |
| Year ending December 31, 2017 (forecast) | - | - | - | - | 50.00 | | 32.7 | |

3.Consolidated financial forecast for the fiscal year ending December 31, 2017

(Amounts less than one million yen are truncated)

(Percentage represents increases or decreases from the previous year)

| Full year | Net sales | | Operating income | | Ordinary income | | Profit attributable to owners of parent | | Basic earnings per share | |
|-----------|-----------------|-----|------------------|-----|-----------------|-----|---|-----|--------------------------|--------|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | Yen | |
| | 645,000 | 2.5 | 28,800 | 4.1 | 29,600 | 3.1 | 19,800 | 9.0 | | 152.69 |

* Others

(1) Material changes in subsidiaries during this period

(Changes in scope of consolidations resulting from change is subsidiaries) : None

(2) Changes in accounting policies and accounting estimates, retrospective restatement

(i) Changes in accounting policies based on revisions of accounting standard: Yes
(ii) Changes in accounting policies other than (i) : None
(iii) Changes in accounting estimates : None
(iv) Retrospective restatement : None

(3) Number of issued and outstanding shares (common stock)

(i) Number of issued and outstanding shares at the end of fiscal year (including treasury stock)

As of December 31, 2016 : 151,079,972
As of December 31, 2015 : 151,079,972

(ii) Number of treasury stock at the end of fiscal year

As of December 31, 2016 : 21,409,021
As of December 31, 2015 : 21,407,663

(iii) Average number of shares

As of December 31, 2016 : 129,671,693
As of December 31, 2015 : 129,673,421

(Reference) Summary of Non-Consolidated Financial Results

1. Non-Consolidated business results for the year ended December 31, 2016 (From January 1, 2016 to December 31, 2016)

(1) Non-Consolidated Results of Operations

(Amounts less than one million yen are truncated)

(Percentage represents increases or decreases from the previous year)

| Year ended | Net sales | | Operating income | | Ordinary income | | Net income | |
|-------------------|-----------------|-------|------------------|-------|-----------------|-----|-----------------|------|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| December 31, 2016 | 479,457 | (3.3) | 16,183 | 1.9 | 20,375 | 1.4 | 13,593 | 14.7 |
| December 31, 2015 | 495,699 | (2.5) | 15,876 | (2.0) | 20,096 | 2.1 | 11,849 | 1.7 |

| Year ended | Net income per share | Diluted net income per share |
|-------------------|----------------------|------------------------------|
| | Yen | Yen |
| December 31, 2016 | 104.83 | - |
| December 31, 2015 | 91.38 | - |

(2) Non-Consolidated Financial Position

(Amounts less than one million yen are truncated)

| Year ended | Total assets | Net assets | Equity ratio | Net asset per share |
|-------------------|-----------------|-----------------|--------------|---------------------|
| | Millions of yen | Millions of yen | % | Yen |
| December 31, 2016 | 484,283 | 272,417 | 56.3 | 2,100.83 |
| December 31, 2015 | 476,136 | 264,980 | 55.7 | 2,043.47 |

[Reference] Shareholders' equity: Year ended December 31, 2016 : 272,417 / Year ended December 31, 2015 : 264,980

Disclaimer :

Earnings projections are based on information available at the time these materials were announced, and the Company cannot guarantee that they will be realized. Also, actual results may differ from the estimated figures given due to various factors.

Consolidated Balance Sheets

(Amounts less than one million yen are truncated)

| | As of December 31, 2015 | As of December 31, 2016 |
|--|-------------------------|-------------------------|
| Assets | | |
| Current assets | | |
| Cash and deposits | 36,773 | 76,785 |
| Notes and accounts receivable-trade | 125,906 | 124,475 |
| Securities | 62,800 | 30,500 |
| Merchandise and finished goods | 28,327 | 28,270 |
| Work in process | 791 | 834 |
| Raw materials and supplies | 887 | 875 |
| Deferred tax assets | 5,280 | 4,214 |
| Short-term loans receivable | 80,054 | 90,044 |
| Other | 6,922 | 6,263 |
| Allowance for doubtful accounts | (201) | (121) |
| Total current assets | <u>347,542</u> | <u>362,141</u> |
| Non-current assets | | |
| Property, plant and equipment | | |
| Buildings and structures, net | 46,926 | 47,425 |
| Machinery, equipment and vehicles, net | 175 | 147 |
| Tools, furniture and fixtures, net | 4,357 | 3,963 |
| Rental assets, net | 11,511 | 10,574 |
| Land | 35,939 | 34,364 |
| Leased assets, net | 400 | 226 |
| Total property, plant and equipment | <u>99,310</u> | <u>96,701</u> |
| Intangible assets | | |
| Goodwill | 820 | - |
| Software | 8,268 | 6,443 |
| Leased assets | 76 | 53 |
| Right of using facilities | 317 | 317 |
| Other | 15 | 4 |
| Total intangible assets | <u>9,499</u> | <u>6,819</u> |
| Investments and other assets | | |
| Investment securities | 7,789 | 7,422 |
| Long-term loans receivable | 10 | 10 |
| Deferred tax assets | 14,768 | 17,668 |
| Guarantee deposits | 5,274 | 4,824 |
| Other | 2,605 | 2,483 |
| Allowance for doubtful accounts | (298) | (344) |
| Total investments and other assets | <u>30,150</u> | <u>32,064</u> |
| Total non-current assets | <u>138,959</u> | <u>135,585</u> |
| Total assets | <u>486,502</u> | <u>497,727</u> |

Consolidated Balance Sheets

(Amounts less than one million yen are truncated)

| | As of December 31, 2015 | As of December 31, 2016 |
|---|-------------------------|-------------------------|
| Liabilities | | |
| Current liabilities | | |
| Notes and accounts payable-trade | 101,834 | 102,662 |
| Lease obligations | 222 | 175 |
| Accrued expenses | 22,118 | 18,968 |
| Income taxes payable | 6,201 | 4,689 |
| Accrued consumption taxes | 5,131 | 4,296 |
| Provision for bonuses | 3,506 | 3,473 |
| Provision for directors' bonuses | 130 | 128 |
| Provision for product warranties | 529 | 461 |
| Provision for loss on order received | 4 | 23 |
| Other | 19,999 | 22,086 |
| Total current liabilities | <u>159,678</u> | <u>156,966</u> |
| Non-current liabilities | | |
| Lease obligations | 321 | 206 |
| Deferred tax liabilities | 581 | 422 |
| Deferred tax liabilities for land revaluation | 26 | 6 |
| Accrued long service rewards for employees | 943 | 961 |
| Net defined benefit liability | 42,822 | 53,568 |
| Other | 4,689 | 4,675 |
| Total non-current liabilities | <u>49,385</u> | <u>59,841</u> |
| Total liabilities | <u>209,064</u> | <u>216,808</u> |
| Net assets | | |
| Shareholders' equity | | |
| Capital stock | 73,303 | 73,303 |
| Capital surplus | 82,820 | 82,820 |
| Retained earnings | 151,036 | 163,363 |
| Treasure stocks | (31,911) | (31,914) |
| Total shareholders' equity | <u>275,247</u> | <u>287,571</u> |
| Accumulated other comprehensive income | | |
| Valuation difference on available-for-sale securities | 2,775 | 2,328 |
| Deferred gains or losses on hedges | 0 | (14) |
| Foreign currency translation adjustment | 224 | 147 |
| Remeasurements of defined benefit plans | (1,240) | (9,560) |
| Total accumulated other comprehensive income | <u>1,760</u> | <u>(7,099)</u> |
| Non-controlling interests | 430 | 446 |
| Total net assets | <u>277,438</u> | <u>280,919</u> |
| Total liabilities and net assets | <u>486,502</u> | <u>497,727</u> |

Consolidated Statements of Income

(Amounts less than one million yen are truncated)

| | FY2015 (from January 1, 2015 to December 31, 2015) | FY2016 (from January 1, 2016 to December 31, 2016) |
|--|--|--|
| Net sales | 646,002 | 629,313 |
| Cost of sales | 412,897 | 403,306 |
| Gross profit | 233,104 | 226,007 |
| Selling, general and administrative expenses | 206,457 | 198,331 |
| Operating income | 26,647 | 27,676 |
| Non-operating income | | |
| Interest income | 288 | 220 |
| Dividend income | 118 | 132 |
| Insurance income | 598 | 609 |
| Other | 763 | 443 |
| Total non-operating income | 1,770 | 1,405 |
| Non-operating expenses | | |
| Interest expenses | 26 | 15 |
| Foreign exchange losses | 123 | 78 |
| Other | 226 | 270 |
| Total non-operating expenses | 376 | 363 |
| Ordinary income | 28,040 | 28,717 |
| Extraordinary income | | |
| Gain on sales of non-current assets | 348 | 774 |
| Gain on sales of investment securities | 82 | 661 |
| Gain on sales of shares of subsidiaries and associates | 56 | - |
| Insurance income on disaster | 34 | - |
| Other | 38 | 36 |
| Total extraordinary income | 559 | 1,473 |
| Extraordinary losses | | |
| Loss on sales and retirement of non-current assets | 368 | 985 |
| Impairment loss | 2 | 131 |
| Loss on disaster | 14 | 27 |
| Special extra retirement payments | 524 | 5 |
| Group reorganization expenses | 102 | - |
| Other | 89 | 137 |
| Total extraordinary losses | 1,102 | 1,287 |
| Profit before income taxes | 27,497 | 28,903 |
| Income taxes-current | 10,301 | 8,789 |
| Income taxes-deferred | 1,468 | 1,918 |
| Total income taxes | 11,769 | 10,707 |
| Profit | 15,728 | 18,195 |
| Profit attributable to non-controlling interests | 57 | 33 |
| Profit attributable to owners of parent | 15,670 | 18,161 |

Consolidated Statements of Comprehensive Income

(Amounts less than one million yen are truncated)

| | FY2015 (from January 1, 2015 to December 31, 2015) | FY2016 (from January 1, 2016 to December 31, 2016) |
|--|--|--|
| Profit | 15,728 | 18,195 |
| Other comprehensive income | | |
| Valuation difference on available-for-sale securities | 1,071 | (447) |
| Deferred gains or losses on hedges | 0 | (15) |
| Foreign currency translation adjustment | (20) | (80) |
| Remeasurements of defined benefit plans, net of tax | (1,242) | (8,319) |
| Total other comprehensive income | (190) | (8,862) |
| Comprehensive income | 15,537 | 9,332 |
| Comprehensive income attributable to | | |
| Comprehensive income attributable to owners of parent | 15,451 | 9,302 |
| Comprehensive income attributable to non-controlling interests | 85 | 30 |

Consolidated Statements of Shareholders' Equity

I. FY2015 (from January 1, 2015 to December 31, 2015)

(Amounts less than one million yen are truncated)

| | Shareholders' equity | | | | |
|--|----------------------|-----------------|-------------------|-----------------|----------------------------|
| | Capital stock | Capital surplus | Retained earnings | Treasure stocks | Total shareholders' equity |
| Balance at beginning of current period | 73,303 | 82,819 | 143,864 | (31,905) | 268,082 |
| Cumulative effects of changes in accounting policies | | | (2,662) | | (2,662) |
| Restated balance | 73,303 | 82,819 | 141,201 | (31,905) | 265,419 |
| Changes of items during period | | | | | |
| Dividends of surplus | 42,824 | | (5,835) | | (5,835) |
| Profit attributable to owners of parent | | | 15,670 | | 15,670 |
| Purchase of treasury stock | | | | (7) | (7) |
| Disposal of treasury stock | | 0 | | 0 | 0 |
| Sales of shares of consolidated subsidiaries | | | | | — |
| Profit attributable to non-controlling interests | | | | | — |
| Dividends paid to non-controlling interests | | | | | — |
| Net changes of items other than shareholders' equity | | | | | — |
| Total changes of items during period | — | 0 | 9,834 | (6) | 9,828 |
| Balance at end of current period | 73,303 | 82,820 | 151,036 | (31,911) | 275,247 |

| | Accumulated other comprehensive income | | | | | Non-controlling interests | Total net assets |
|--|---|------------------------------------|---|---|--|---------------------------|------------------|
| | Valuation difference on available-for-sale securities | Deferred gains or losses on hedges | Foreign currency translation adjustment | Remeasurements of defined benefit plans | Total accumulated other comprehensive income | | |
| Balance at beginning of current period | 1,704 | - | 272 | 1 | 1,978 | 291 | 270,352 |
| Cumulative effects of changes in accounting policies | | | | | | | (2,662) |
| Restated balance | 1,704 | - | 272 | 1 | 1,978 | 291 | 267,690 |
| Changes of items during period | | | | | | | |
| Dividends of surplus | | | | | — | | (5,835) |
| Profit attributable to owners of parent | | | | | — | | 15,670 |
| Purchase of treasury stock | | | | | — | | (7) |
| Disposal of treasury stock | | | | | — | | 0 |
| Sales of shares of consolidated subsidiaries | | | | | — | 63 | 63 |
| Profit attributable to non-controlling interests | | | | | — | 57 | 57 |
| Dividends paid to non-controlling interests | | | | | — | (10) | (10) |
| Net changes of items other than shareholders' equity | 1,070 | 0 | (47) | (1,242) | (218) | 27 | (190) |
| Total changes of items during period | 1,070 | 0 | (47) | (1,242) | (218) | 138 | 9,748 |
| Balance at end of current period | 2,775 | 0 | 224 | (1,240) | 1,760 | 430 | 277,438 |

Consolidated Statements of Shareholders' Equity

II. FY2016 (from January 1, 2016 to December 31, 2016)

(Amounts less than one million yen are truncated)

| | Shareholders' equity | | | | |
|--|----------------------|-----------------|-------------------|-----------------|----------------------------|
| | Capital stock | Capital surplus | Retained earnings | Treasure stocks | Total shareholders' equity |
| Balance at beginning of current period | 73,303 | 82,820 | 151,036 | (31,911) | 275,247 |
| Cumulative effects of changes in accounting policies | | | | | - |
| Restated balance | 73,303 | 82,820 | 151,036 | (31,911) | 275,247 |
| Changes of items during period | | | | | |
| Dividends of surplus | 42,824 | | (5,835) | | (5,835) |
| Profit attributable to owners of parent | | | 18,161 | | 18,161 |
| Purchase of treasury stock | | | | (2) | (2) |
| Disposal of treasury stock | | | | | - |
| Sales of shares of consolidated subsidiaries | | | | | - |
| Profit attributable to non-controlling interests | | | | | - |
| Dividends paid to non-controlling interests | | | | | - |
| Net changes of items other than shareholders' equity | | | | | - |
| Total changes of items during period | - | - | 12,326 | (2) | 12,324 |
| Balance at end of current period | 73,303 | 82,820 | 163,363 | (31,914) | 287,571 |

| | Accumulated other comprehensive income | | | | | Non-controlling interests | Total net assets |
|--|---|------------------------------------|---|---|--|---------------------------|------------------|
| | Valuation difference on available-for-sale securities | Deferred gains or losses on hedges | Foreign currency translation adjustment | Remeasurements of defined benefit plans | Total accumulated other comprehensive income | | |
| Balance at beginning of current period | 2,775 | 0 | 224 | (1,240) | 1,760 | 430 | 277,438 |
| Cumulative effects of changes in accounting policies | | | | | - | | - |
| Restated balance | 2,775 | 0 | 224 | (1,240) | 1,760 | 430 | 277,438 |
| Changes of items during period | | | | | | | |
| Dividends of surplus | | | | | - | | (5,835) |
| Profit attributable to owners of parent | | | | | - | | 18,161 |
| Purchase of treasury stock | | | | | - | | (2) |
| Disposal of treasury stock | | | | | - | | - |
| Sales of shares of consolidated subsidiaries | | | | | - | | - |
| Profit attributable to non-controlling interests | | | | | - | 33 | 33 |
| Dividends paid to minority shareholders | | | | | - | (10) | (10) |
| Net changes of items other than shareholders' equity | (446) | (15) | (77) | (8,319) | (8,859) | (7) | (8,866) |
| Total changes of items during period | (446) | (15) | (77) | (8,319) | (8,859) | 16 | 3,481 |
| Balance at end of current period | 2,328 | (14) | 147 | (9,560) | (7,099) | 446 | 280,919 |

Consolidated Statements of Cash Flows

(Amounts less than one million yen are truncated)

| | FY2015 (from January 1, 2015 to December 31, 2015) | FY2016 (from January 1, 2016 to December 31, 2016) |
|--|--|--|
| Cash flows from operating activities | | |
| Profit before income taxes | 27,497 | 28,903 |
| Depreciation | 15,524 | 14,870 |
| Impairment loss | 2 | 131 |
| Amortization of goodwill | 242 | 799 |
| Increase (decrease) in allowance for doubtful accounts | 29 | (34) |
| Increase (decrease) in net defined benefit liability | (917) | (1,271) |
| Interest and dividend income | (407) | (352) |
| Interest expenses | 26 | 15 |
| Loss (gain) on sales and retirement of property, plant and equipment | (25) | 78 |
| Loss (gain) on sales of investment securities | (70) | (661) |
| Decrease (increase) in notes and accounts receivable-trade | 2,599 | 1,248 |
| Decrease (increase) in inventories | (2,161) | 87 |
| Increase (decrease) in notes and accounts payable-trade | 496 | 843 |
| Other, net | (2,971) | (716) |
| Subtotal | 39,865 | 43,939 |
| Interest and dividends income received | 406 | 366 |
| Interest expenses paid | (26) | (17) |
| Income taxes paid | (10,514) | (10,982) |
| Net cash provided by (used in) operating activities | 29,730 | 33,306 |
| Cash flows from investing activities | | |
| Purchase of property, plant and equipment | (12,384) | (10,990) |
| Proceeds from sales of property, plant and equipment | 801 | 2,307 |
| Purchase of intangible assets | (3,002) | (1,441) |
| Purchase of investment securities | (131) | (454) |
| Proceeds from sales of investment securities | 168 | 796 |
| Proceeds from sales of shares of subsidiaries and associates | 125 | - |
| Net decrease (increase) in short-term loans receivable | (29,999) | (9,990) |
| Other, net | (112) | 311 |
| Net cash provided by (used in) investing activities | (44,536) | (19,460) |
| Cash flows from financing activities | | |
| Repayments of finance lease obligations | (375) | (239) |
| Purchase of treasury stock | (7) | (2) |
| Cash dividends paid | (5,832) | (5,833) |
| Dividends paid to non-controlling interests | (10) | (10) |
| Other, net | 0 | - |
| Net cash provided by (used in) financing activities | (6,224) | (6,086) |
| Effect of exchange rate change on cash and cash equivalents | (2) | (47) |
| Net increase (decrease) in cash and cash equivalents | (21,033) | 7,712 |
| Cash and cash equivalents at beginning of period | 120,607 | 99,573 |
| Cash and cash equivalents at end of period | 99,573 | 107,285 |

Consolidated Segment Information

I. FY2015 (from January 1, 2015 to December 31, 2015)

Information on net sales and income (loss) by reportable segment.

(Amounts less than one million yen are truncated)

| | Business Solutions | IT Solutions | Imaging System | Industrial / Medical | Other | Total | Adjustment | Consolidated |
|---|--------------------|--------------|----------------|----------------------|-------|---------|------------|--------------|
| Net sales | | | | | | | | |
| Sales - external customers | 326,870 | 112,621 | 178,701 | 27,153 | 656 | 646,002 | - | 646,002 |
| Sales - intersegment | 42,824 | 28,579 | - | - | - | 28,579 | (28,579) | - |
| Total | 326,870 | 141,200 | 178,701 | 27,153 | 656 | 674,582 | (28,579) | 646,002 |
| Operating income (loss) | 8,991 | 4,135 | 13,841 | (742) | 421 | 26,647 | - | 26,647 |
| Assets | 140,510 | 65,304 | 74,981 | 19,212 | 9,394 | 309,403 | 177,098 | 486,502 |
| Other | | | | | | | | |
| Depreciation | 10,679 | 2,151 | 1,996 | 527 | 169 | 15,524 | - | 15,524 |
| Amortization of goodwill | - | 97 | - | 145 | - | 242 | - | 242 |
| Increase in Property, plant and equipment and Intangible assets | 10,621 | 2,398 | 1,080 | 445 | 7 | 14,553 | - | 14,553 |

[Note] "Other" includes businesses, such as shared service businesses, which are not included in other reportable segments.

II. FY2016 (from January 1, 2016 to December 31, 2016)

Information on net sales and income (loss) by reportable segment.

(Amounts less than one million yen are truncated)

| | Business Solutions | IT Solutions | Imaging System | Industrial / Medical | Other | Total | Adjustment | Consolidated |
|---|--------------------|--------------|----------------|----------------------|-------|---------|------------|--------------|
| Net sales | | | | | | | | |
| Sales - external customers | 330,334 | 114,179 | 159,206 | 25,568 | 25 | 629,313 | - | 629,313 |
| Sales - intersegment | - | 26,663 | - | - | - | 26,663 | (26,663) | - |
| Total | 330,334 | 140,842 | 159,206 | 25,568 | 25 | 655,976 | (26,663) | 629,313 |
| Operating income | 11,362 | 4,854 | 10,887 | 122 | 449 | 27,676 | - | 27,676 |
| Assets | 141,484 | 66,925 | 71,021 | 17,433 | 9,194 | 306,059 | 191,667 | 497,727 |
| Other | | | | | | | | |
| Depreciation | 10,589 | 2,145 | 1,561 | 452 | 120 | 14,870 | - | 14,870 |
| Amortization of goodwill | - | 254 | - | 544 | - | 799 | - | 799 |
| Increase in Property, plant and equipment and Intangible assets | 8,156 | 4,258 | 529 | 224 | - | 13,169 | - | 13,169 |

[Note] "Other" includes businesses, such as shared service businesses, which are not included in other reportable segments.