

3Q 2022 Results

October 25, 2022
Hatsumi Hirukawa
Director, Vice President

The Canon logo is displayed in its signature red color and bold, sans-serif font.

Canon Marketing Japan Inc.

-
- * The figures are rounded off to the nearest 100 million yen in this material.
 - * Forward-looking statements and results forecasts presented in this material are based on the management's assumptions using currently available information and therefore contain inherent risks and uncertainties.
As a consequence, due to a range of possible factors, actual results may materially differ from the forecasts.

Net sales **¥138.2 B** **(Y/Y +15.2 B, +12%)**

✓ Net sales increased significantly due to an increase in all segments.

Operating Income **¥10.0 B** **(Y/Y +3.9 B, +65%)**

✓ Operating income increased significantly due to an increase in all segments.

**Net income attributable
to owners of parent** **¥7.3 B** **(Y/Y +2.1 B, +40%)**

Summary of Results

3Q 2022 Actual
(from July 1 to September 30)



(Billions of yen)

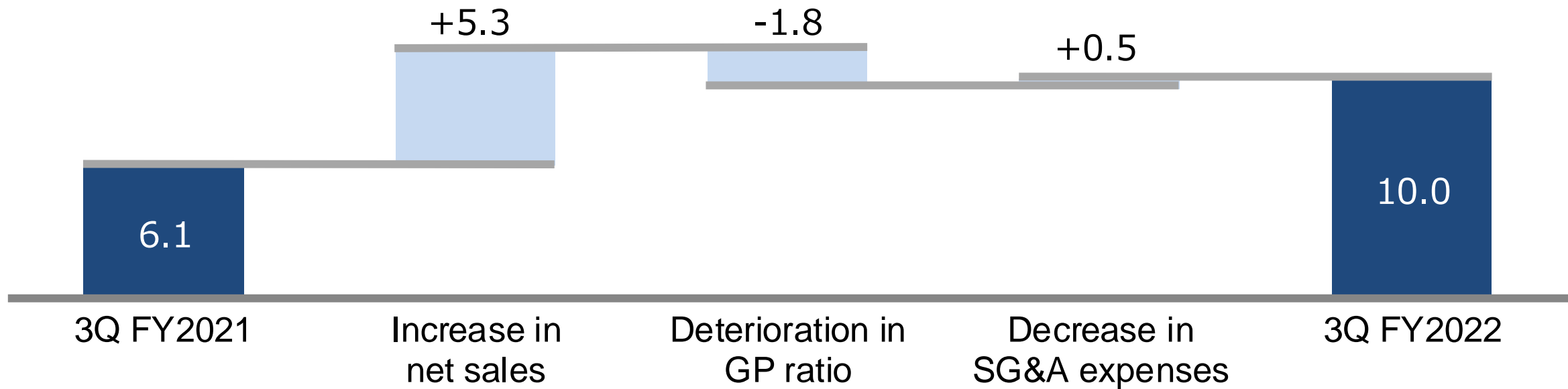
| | 3Q 2021 | 3Q 2022 | Changes | |
|--|------------|------------|---------|------|
| | | | Amount | % |
| Net sales | 123.0 | 138.2 | +15.2 | +12% |
| | (35.1%) | (33.8%) | (-1.3%) | |
| Gross profit | 43.2 | 46.7 | +3.5 | +8% |
| | (4.9%) | (7.3%) | (+2.3%) | |
| Operating income | 6.1 | 10.0 | +3.9 | +65% |
| | (5.1%) | (7.4%) | (+2.3%) | |
| Ordinary income | 6.3 | 10.2 | +3.9 | +62% |
| | (4.2%) | (5.3%) | (+1.0%) | |
| Net income attributable to owners of parent | 5.2 | 7.3 | +2.1 | +40% |

Op. Income Variance Analysis

3Q 2022 Actual
(from July 1 to September 30)



(Billions of yen)



Deterioration in GP ratio

- The gross profit ratio declined mainly in the Professional segment

Decrease in SG&A expenses

- Personnel expenses -1.1B
- Other direct selling expenses +0.9B

Segment Outline

3Q 2022 Actual
(from July 1 to September 30)



(Billions of yen)

| | 3Q FY2021 | | 3Q FY2022 | | Changes | |
|--------------|-----------|------------|-----------|------------|-----------|------------|
| | Net sales | Op. Income | Net sales | Op. Income | Net sales | Op. Income |
| Consumers | 26.7 | 1.7 | 31.2 | 2.9 | +4.5 | +1.1 |
| Enterprise | 45.0 | 2.9 | 48.5 | 3.4 | +3.4 | +0.5 |
| Area | 49.2 | 1.5 | 54.4 | 3.2 | +5.2 | +1.7 |
| Professional | 6.7 | 0.4 | 9.4 | 1.1 | +2.7 | +0.7 |
| Other | -4.6 | -0.6 | -5.2 | -0.6 | -0.6 | -0.0 |
| Total | 123.0 | 6.1 | 138.2 | 10.0 | +15.2 | +3.9 |

※"Other" includes elimination of intersegment transactions, shared service businesses and corporate expenses that are not allocated to each segment.

Summary of Results

1Q-3Q 2022 Actual
(from January 1 to September 30)



- ✓ **Operating income, ordinary income, and net income surpassed previous 1Q-3Q record highs.**

(Billions of yen)

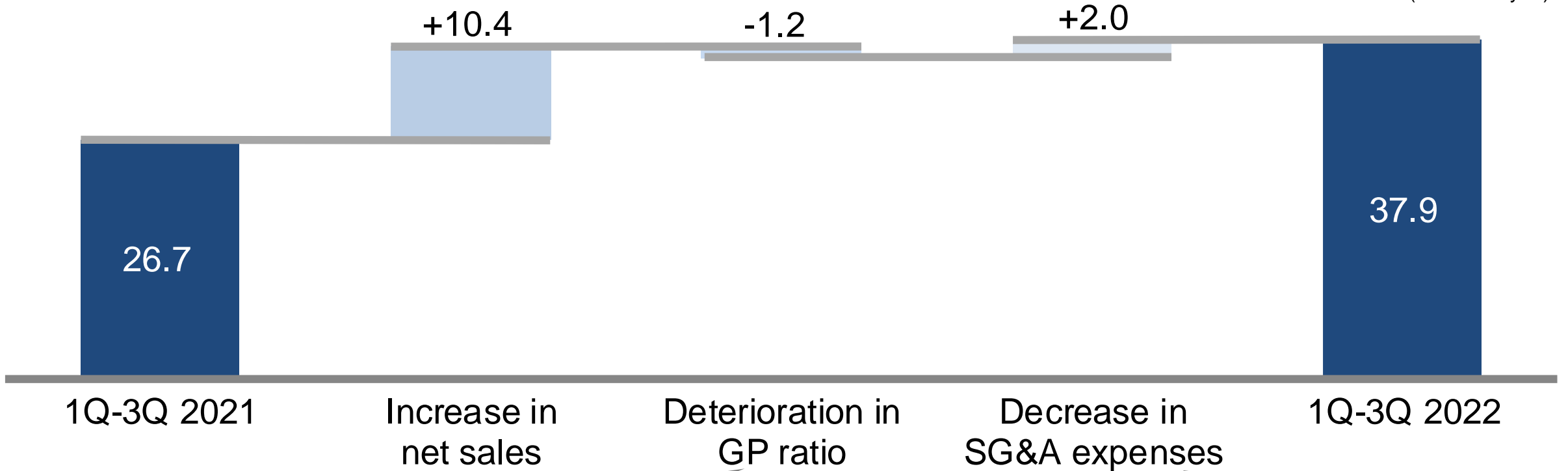
| | 1Q-3Q 2021 | 1Q-3Q 2022 | Changes | |
|--|---------------|---------------|---------|------|
| | | | Amount | % |
| Net sales | 398.2 | 428.1 | +29.9 | +8% |
| | (34.7%) | (34.4%) | (-0.3%) | |
| Gross profit | 138.2 | 147.4 | +9.2 | +7% |
| | (6.7%) | (8.8%) | (+2.1%) | |
| Operating income | 26.7 | 37.9 | +11.2 | +42% |
| | (7.0%) | (9.0%) | (+2.0%) | |
| Ordinary income | 27.8 | 38.6 | +10.8 | +39% |
| | (5.1%) | (6.2%) | (+1.1%) | |
| Net income attributable to owners of parent | 20.3 | 26.7 | +6.4 | +32% |

Op. Income Variance Analysis

1Q-3Q 2022 Actual
(from January 1 to September 30)



(Billions of yen)



Deterioration in GP ratio

- Gross profit ratio declined slightly in the Consumers, Enterprise, Professional segments

Decrease in SG&A expenses

- Personnel expenses -2.9B
- Other direct selling expenses +1.7B

Segment Outline

1Q-3Q 2022 Actual
(from January 1 to September 30)



(Billions of yen)

| | 1Q-3Q 2021 | | 1Q-3Q 2022 | | Changes | |
|--------------|---------------|---------------|---------------|---------------|-----------|---------------|
| | Net sales | Op. Income | Net sales | Op. Income | Net sales | Op. Income |
| Consumers | 87.9 | 8.4 | 93.9 | 9.5 | +6.0 | +1.1 |
| Enterprise | 136.9 | 9.2 | 149.0 | 12.9 | +12.1 | +3.8 |
| Area | 165.4 | 8.9 | 167.2 | 11.7 | +1.8 | +2.9 |
| Professional | 22.8 | 2.0 | 33.3 | 5.2 | +10.4 | +3.2 |
| Other | -14.9 | -1.7 | -15.3 | -1.5 | -0.4 | +0.2 |
| Total | 398.2 | 26.7 | 428.1 | 37.9 | +29.9 | +11.2 |

※"Other" includes elimination of intersegment transactions, shared service businesses and corporate expenses that are not allocated to each segment.

- ✓ Net sales increased significantly, mainly reflecting higher sales of digital interchangeable lens cameras and IT products.
- ✓ Operating income increased significantly, reflecting a rise in gross profit due to higher sales.

(Billions of yen)

| | 3Q | | |
|------------|--------|--------|---------|
| | FY2021 | FY2022 | Changes |
| Net sales | 26.7 | 31.2 | +17% |
| Op. income | 1.7 | 2.9 | +65% |
| ratio | 6.5% | 9.3% | +2.7% |

Consumer Products, Y/Y
Non-consolidated

| | | 1Q | 2Q | 3Q | 4Q | Full Year |
|-------------------------------------|--------|-----|-----|------|----|-----------|
| Digital Interchangeable Lens Camera | Unit | +3% | +3% | +35% | - | - |
| Inkjet Printer (IJP) | Unit | +6% | -0% | +5% | - | - |
| IJP Cartridge | Amount | +4% | -6% | -3% | - | - |

- ✓ Net sales increased, mainly reflecting higher sales of IT Solutions business.
- ✓ Operating income increased significantly, reflecting a rise in gross profit due to higher sales.

(Billions of yen)

| | 3Q | | |
|--------------------------------|--------|--------|---------|
| | FY2021 | FY2022 | Changes |
| Main Business Equipment, Other | 14.8 | 14.5 | -2% |
| IT Solutions | 30.3 | 34.0 | +12% |
| Net sales | 45.0 | 48.5 | +8% |
| Op. income | 2.9 | 3.4 | +18% |
| ratio | 6.5% | 7.1% | +0.6% |

[Reference] Results of main consolidated companies
Canon IT Solutions Inc.

| | 3Q | | Changes | |
|------------|------|------|---------|-----|
| | 2021 | 2022 | Amount | % |
| Net sales | 23.8 | 25.9 | +2.1 | +9% |
| Op. income | 2.3 | 2.3 | -0.0 | -2% |

Orders received and outstanding orders, Y/Y
Canon IT Solutions, Non-consolidated

| | | 1Q | 2Q | 3Q | 4Q | Full Year |
|--------------------|--------|-----------------|--------|------|------|-----------|
| | | Orders received | Amount | +14% | +19% | +30% |
| Outstanding orders | Amount | +33% | +34% | +46% | - | - |

Segment Information

Area Segment

- ✓ Net sales increased significantly, due to a recovery of main business products supply and sales increase of IT Solutions business.
- ✓ Operating income increased significantly, reflecting a rise in gross profit due to higher sales.

(Billions of yen)

| | 3Q | | |
|--------------------------------|--------|--------|---------|
| | FY2021 | FY2022 | Changes |
| Main Business Equipment, Other | 34.4 | 39.2 | +14% |
| IT Solutions | 14.8 | 15.2 | +3% |
| Net sales | 49.2 | 54.4 | +11% |
| Op. income | 1.5 | 3.2 | +107% |
| ratio | 3.1% | 5.9% | +2.7% |

[Reference] Results of main consolidated companies
Canon System & Support Inc.

| | 3Q | | Changes | |
|------------|------|------|---------|------|
| | 2021 | 2022 | Amount | % |
| Net sales | 22.8 | 24.4 | +1.6 | +7% |
| Op. income | 1.0 | 1.3 | +0.4 | +38% |

- ✓ Net sales increased significantly, due to an increase in all subsegments.
- ✓ Operating income increased significantly, reflecting a rise in gross profit due to higher sales.

(Billions of yen)

| | 3Q | | |
|----------------------|--------|--------|---------|
| | FY2021 | FY2022 | Changes |
| Production Printing | 2.2 | 2.6 | +20% |
| Industrial Equipment | 2.8 | 5.0 | +79% |
| Healthcare Business | 1.7 | 1.7 | +2% |
| Net sales | 6.7 | 9.4 | +40% |
| Op. income | 0.4 | 1.1 | +159% |
| ratio | 6.3% | 11.7% | +5.3% |

[Reference] Results of main consolidated companies
Canon Production Printing Systems Inc.

| | 3Q | | Changes | |
|------------|------|------|---------|-------|
| | 2021 | 2022 | Amount | % |
| Net sales | 2.1 | 2.5 | +0.4 | +21% |
| Op. income | 0.0 | 0.2 | +0.1 | +294% |

Overall Sales of IT Solutions

(Billions of yen)

■ By Segment

| | 3Q 2021 | 3Q 2022 | 1Q-3Q 2021 | 1Q-3Q 2022 | Changes | | Changes | |
|--------------------|-------------|-------------|---------------|---------------|-------------|------------|--------------|-------------|
| | | | | | Amount | % | Amount | % |
| Enterprise segment | 30.3 | 34.0 | 90.7 | 104.3 | +3.7 | +12% | +13.6 | +15% |
| Area segment | 14.8 | 15.2 | 47.4 | 48.9 | +0.4 | +3% | +1.5 | +3% |
| Other | 6.4 | 6.5 | 22.2 | 23.2 | +0.0 | +0% | +1.0 | +5% |
| Total | 51.5 | 55.6 | 160.2 | 176.4 | +4.1 | +8% | +16.1 | +10% |

■ By Product and Solution

| | 3Q 2021 | 3Q 2022 | 1Q-3Q 2021 | 1Q-3Q 2022 | Changes | | Changes | |
|---|-------------|-------------|---------------|---------------|-------------|------------|--------------|-------------|
| | | | | | Amount | % | Amount | % |
| SI service | 17.9 | 19.2 | 54.1 | 60.3 | +1.3 | +7% | +6.3 | +12% |
| Maintenance and operation service /outsourcing | 11.1 | 12.3 | 31.4 | 36.7 | +1.2 | +11% | +5.2 | +17% |
| System sales/IT product | 22.5 | 24.2 | 74.7 | 79.4 | +1.7 | +7% | +4.7 | +6% |
| Total | 51.5 | 55.6 | 160.2 | 176.4 | +4.1 | +8% | +16.1 | +10% |

※ The FY2021 financial results have been reclassified due to the transfer of the business of certain products in FY2022.

※ "Other" includes Consumers segment, Professional segment, corporate expenses and the elimination of intersegment transactions.

Summary of Projections



(Billions of yen)

| | FY2022 | FY2022 | Changes | | FY2021 | Changes | |
|--|------------------------|-----------------------|---------|-----|--------|---------|------|
| | Previous Projection | Current Projection | Amount | % | Actual | Amount | % |
| Net Sales | 590.0 | 592.0 | +2.0 | +0% | 552.1 | +39.9 | +7% |
| | (7.8%) | (8.1%) | (+0.3%) | | (7.2%) | (+0.9%) | |
| Operating Income | 46.0 | 48.0 | +2.0 | +4% | 39.7 | +8.3 | +21% |
| | (8.0%) | (8.3%) | (+0.3%) | | (7.4%) | (+0.8%) | |
| Ordinary Income | 47.0 | 49.0 | +2.0 | +4% | 41.1 | +7.9 | +19% |
| | (8.0%) | (8.3%) | (+0.3%) | | (7.4%) | (+0.8%) | |
| Net income attributable to owners of parent | 32.0 | 34.0 | +2.0 | +6% | 29.4 | +4.6 | +16% |
| | (5.4%) | (5.7%) | (+0.3%) | | (5.3%) | (+0.4%) | |

Summary of Projections by Segment

FY2022 Previous Projection vs. Current Projection

(Billions of yen)

| | FY2022 Previous Projection | | FY2022 Current Projection | | Changes | | |
|--------------|----------------------------------|---------------|---------------------------------|---------------|---------------------|-----|---------------|
| | Net Sales | Op. Income | Net Sales | Op. Income | Net Sales Amount | % | Op. Income |
| Consumers | 135.8 | 12.8 | 136.8 | 13.6 | +1.0 | +1% | +0.8 |
| Enterprise | 199.5 | 16.4 | 199.5 | 16.6 | - | - | +0.2 |
| Area | 232.5 | 14.5 | 232.5 | 14.8 | - | - | +0.3 |
| Professional | 40.8 | 4.6 | 41.8 | 5.1 | +1.0 | +2% | +0.5 |
| Other | -18.6 | -2.3 | -18.6 | -2.1 | - | - | +0.2 |
| Total | 590.0 | 46.0 | 592.0 | 48.0 | +2.0 | +0% | +2.0 |

※"Other" includes elimination of intersegment transactions, shared service businesses and corporate expenses that are not allocated to each segment.

Summary of Projections by Segment

FY2021 Actual vs FY2022 Projection

(Billions of yen)

| | FY2021 Actual | | FY2022 Projection | | Changes | | |
|--------------|------------------|---------------|----------------------|---------------|---------------------|------|---------------|
| | Net Sales | Op. Income | Net Sales | Op. Income | Net Sales Amount | % | Op. Income |
| Consumers | 129.5 | 13.6 | 136.8 | 13.6 | +7.3 | +6% | +0.0 |
| Enterprise | 190.6 | 13.9 | 199.5 | 16.6 | +8.9 | +5% | +2.7 |
| Area | 220.8 | 12.0 | 232.5 | 14.8 | +11.7 | +5% | +2.8 |
| Professional | 31.5 | 2.5 | 41.8 | 5.1 | +10.3 | +33% | +2.6 |
| Other | -20.3 | -2.3 | -18.6 | -2.1 | +1.7 | - | +0.2 |
| Total | 552.1 | 39.7 | 592.0 | 48.0 | +39.9 | +7% | +8.3 |

※"Other" includes elimination of intersegment transactions, shared service businesses and corporate expenses that are not allocated to each segment.

Summary of Projections : Segment Information

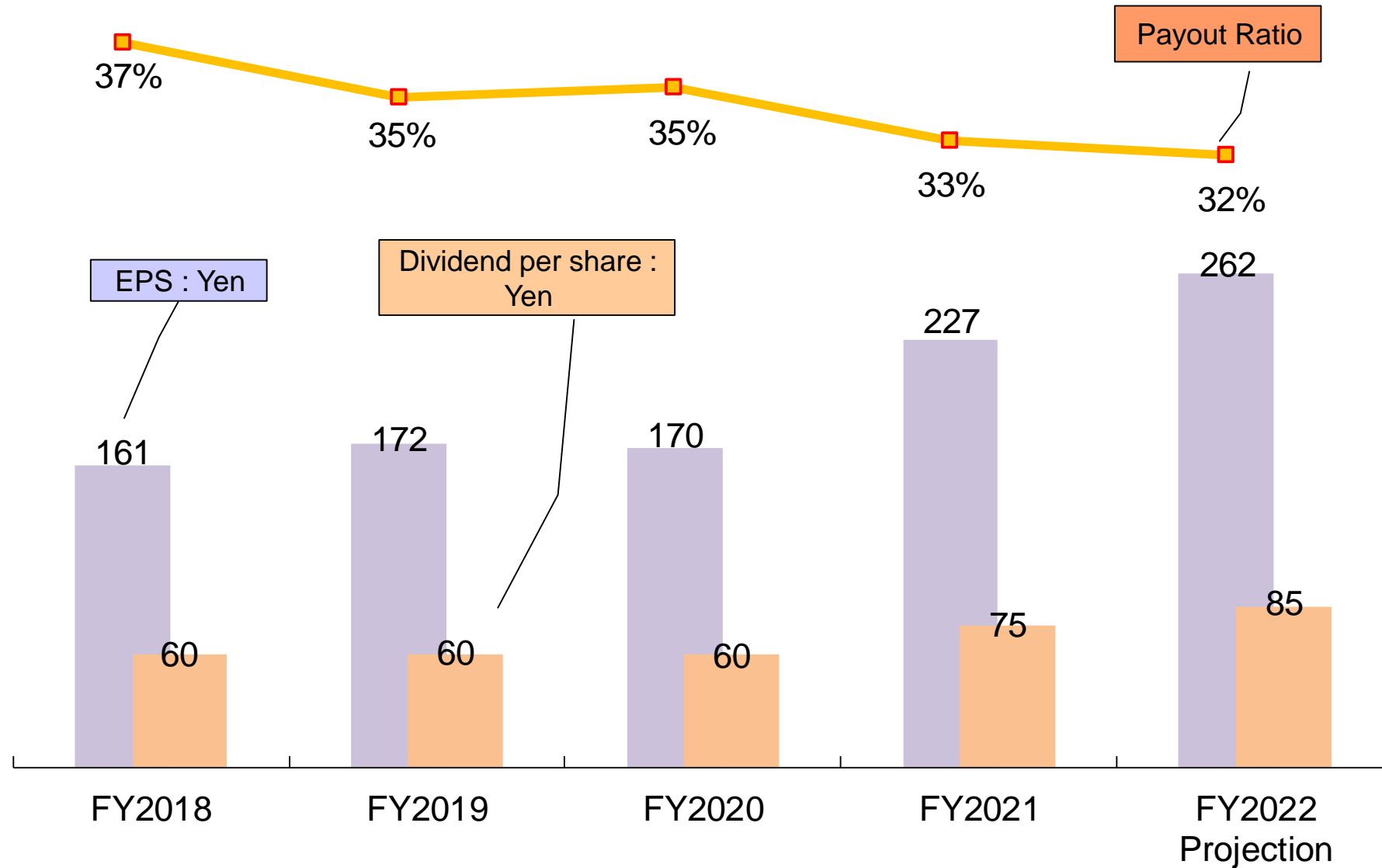


(Billions of yen)

| | Actual 1Q-3Q 2021 | | Actual 4Q 2021 | | Actual 1Q-3Q 2022 | | Projection 4Q 2022 | | Changes 1Q-3Q | | Changes 4Q | |
|--------------|----------------------|------------|-------------------|------------|----------------------|------------|-----------------------|------------|------------------|------------|---------------|------------|
| | Net sales | Op. Income | Net sales | Op. Income | Net sales | Op. Income | Net sales | Op. Income | Net sales | Op. Income | Net sales | Op. Income |
| Consumers | 87.9 | 8.4 | 41.5 | 5.1 | 93.9 | 9.5 | 42.9 | 4.1 | 6.0 | 1.1 | 1.3 | -1.1 |
| Enterprise | 136.9 | 9.2 | 53.7 | 4.7 | 149.0 | 12.9 | 50.5 | 3.7 | 12.1 | 3.8 | -3.2 | -1.0 |
| Area | 165.4 | 8.9 | 55.4 | 3.2 | 167.2 | 11.7 | 65.3 | 3.1 | 1.8 | 2.9 | 9.9 | -0.1 |
| Professional | 22.8 | 2.0 | 8.7 | 0.5 | 33.3 | 5.2 | 8.5 | -0.1 | 10.4 | 3.2 | -0.2 | -0.6 |
| Other | -14.9 | -1.7 | -5.4 | -0.5 | -15.3 | -1.5 | -3.3 | -0.6 | -0.4 | 0.2 | 2.1 | -0.0 |
| Total | 398.2 | 26.7 | 153.9 | 13.0 | 428.1 | 37.9 | 163.9 | 10.1 | 29.9 | 11.2 | 10.0 | -2.9 |

※"Other" includes elimination of intersegment transactions, shared service businesses and corporate expenses that are not allocated to each segment.

Financial Indicator

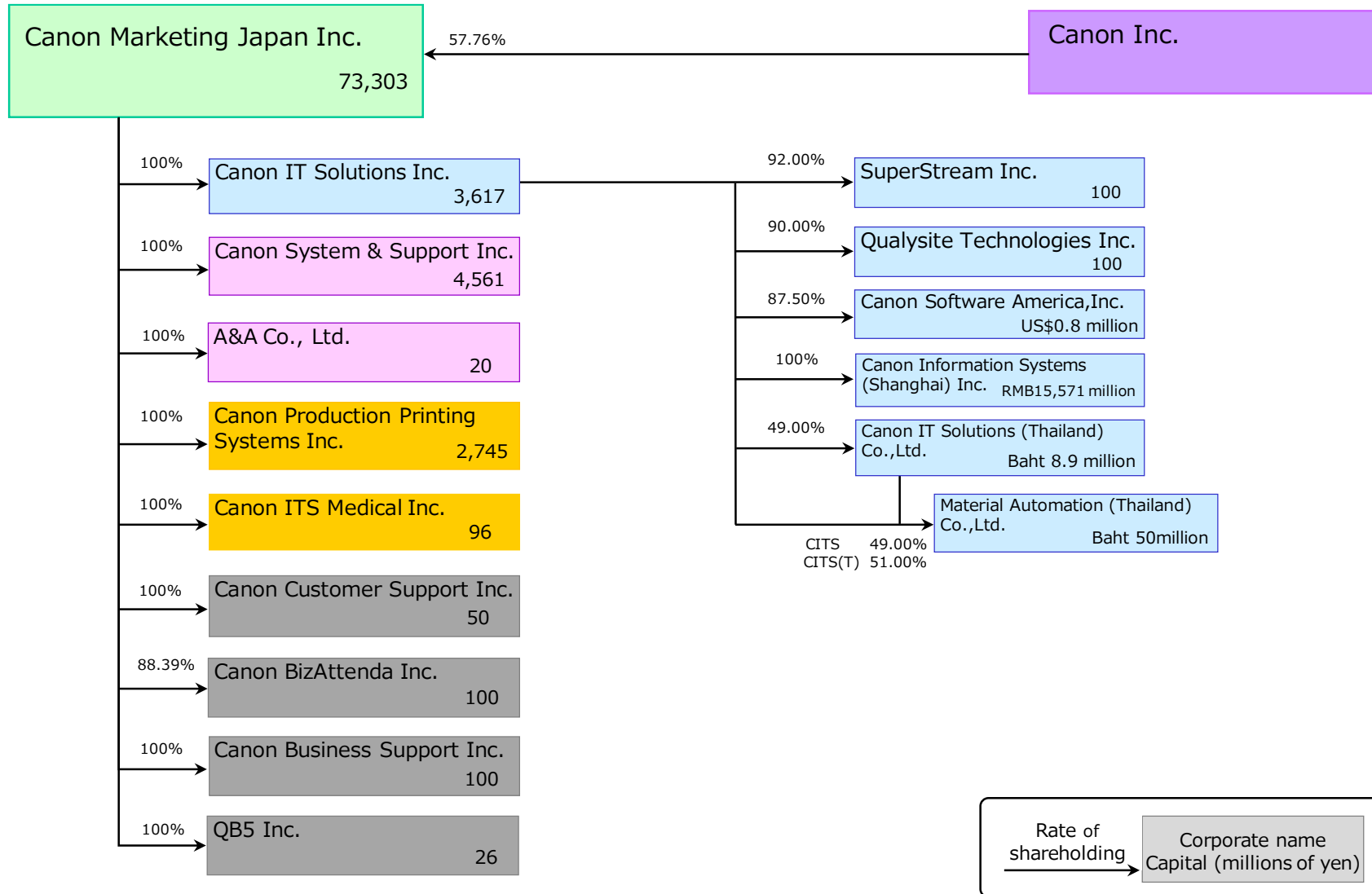


Canon

Canon Marketing Japan Inc.

Supplementary Information

Capital Relationship Diagram



Results of main consolidated companies

3Q 2022 Actual
(from July 1 to September 30)



(Billions of yen)

| | | 3Q FY2021 | | 3Q FY2022 | | Changes | |
|--|------------|-----------|--------|-----------|--------|---------|---------|
| | | | | | | Amount | % |
| Enterprise | | | | | | | |
| Canon IT Solutions Inc. | Net sales | 23.8 | | 25.9 | | +2.1 | +9% |
| | Op. income | 2.3 | (9.9%) | 2.3 | (8.9%) | -0.0 | (-1.0%) |
| Area | | | | | | | |
| Canon System & Support Inc. | Net sales | 22.8 | | 24.4 | | +1.6 | +7% |
| | Op. income | 1.0 | (4.2%) | 1.3 | (5.4%) | +0.4 | (+1.2%) |
| Professional | | | | | | | |
| Canon Production Printing Systems Inc. | Net sales | 2.1 | | 2.5 | | +0.4 | +21% |
| | Op. income | 0.0 | (2.3%) | 0.2 | (7.6%) | +0.1 | (+5.3%) |

Results of main consolidated companies

1Q-3Q 2022 Actual
(from January 1 to September 30)



(Billions of yen)

| | | 1Q-3Q 2021 | | 1Q-3Q 2022 | | Changes | |
|--|------------|---------------|--------|---------------|---------|---------|---------|
| | | | | | | Amount | % |
| Enterprise | | | | | | | |
| Canon IT Solutions Inc. | Net sales | 71.7 | | 80.9 | | +9.2 | +13% |
| | Op. income | 6.9 | (9.6%) | 8.7 | (10.8%) | +1.9 | (+1.2%) |
| Area | | | | | | | |
| Canon System & Support Inc. | Net sales | 73.7 | | 73.4 | | -0.3 | -0% |
| | Op. income | 2.8 | (3.7%) | 3.9 | (5.3%) | +1.1 | (+1.5%) |
| Professional | | | | | | | |
| Canon Production Printing Systems Inc. | Net sales | 6.3 | | 6.9 | | +0.6 | +10% |
| | Op. income | 0.2 | (3.1%) | 0.5 | (7.1%) | +0.3 | (+3.9%) |

SG&A expenses

3Q 2022 Actual
(from July 1 to September 30)



(Billions of yen)

| | 3Q FY2021 | 3Q FY2022 | Changes |
|-------------------------------|-------------|-------------|-------------|
| Advertising expenses | 1.6 | 0.9 | -0.7 |
| Promotion expenses | 0.7 | 0.6 | -0.0 |
| Warranty expenses | 0.7 | 0.7 | +0.0 |
| Other direct selling expenses | 3.8 | 4.3 | +0.4 |
| Personnel expenses | 23.5 | 22.5 | -1.1 |
| Depreciation and amortization | 0.3 | 0.3 | -0.0 |
| Other selling expenses | 6.5 | 7.4 | +0.9 |
| Total | 37.1 | 36.6 | -0.5 |

SG&A expenses

1Q-3Q 2022 Actual
(from January 1 to September 30)



(Billions of yen)

| | 1Q-3Q 2021 | 1Q-3Q 2022 | Changes |
|-------------------------------|---------------|---------------|-------------|
| Advertising expenses | 3.4 | 2.8 | -0.7 |
| Promotion expenses | 2.0 | 1.9 | -0.1 |
| Warranty expenses | 2.2 | 2.1 | -0.1 |
| Other direct selling expenses | 12.5 | 12.6 | +0.0 |
| Personnel expenses | 71.3 | 68.4 | -2.9 |
| Depreciation and amortization | 0.8 | 0.7 | -0.0 |
| Other selling expenses | 19.4 | 21.1 | +1.7 |
| Total | 111.6 | 109.5 | -2.0 |

Non-operating income and expenses

(Billions of yen)

| | FY2021 | | FY2022 | | Changes | |
|-------------------------------------|-------------|------------|-------------|------------|-------------|-------------|
| | 3Q | 1Q-3Q | 3Q | 1Q-3Q | 3Q | 1Q-3Q |
| Interest income | 0.1 | 0.2 | 0.1 | 0.2 | +0.0 | +0.0 |
| Dividend income | 0.0 | 0.1 | 0.0 | 0.1 | +0.0 | +0.0 |
| Insurance income | 0.0 | 0.5 | 0.0 | 0.4 | -0.0 | -0.1 |
| Gain on investments in partnership | 0.1 | 0.3 | - | - | -0.1 | -0.3 |
| Other | 0.0 | 0.2 | 0.0 | 0.2 | -0.0 | +0.0 |
| Total non-operating income | 0.2 | 1.3 | 0.1 | 1.0 | -0.1 | -0.3 |
| Interest expense | 0.0 | 0.0 | 0.0 | 0.0 | +0.0 | -0.0 |
| Foreign exchange losses | -0.0 | 0.0 | -0.0 | 0.0 | -0.0 | +0.0 |
| Loss on investments in partnership | - | - | -0.1 | 0.1 | -0.1 | +0.1 |
| Other | 0.0 | 0.1 | 0.0 | 0.1 | +0.0 | +0.0 |
| Total non-operating expenses | -0.0 | 0.1 | -0.1 | 0.2 | -0.1 | +0.1 |

Extraordinary income and losses

(Billions of yen)

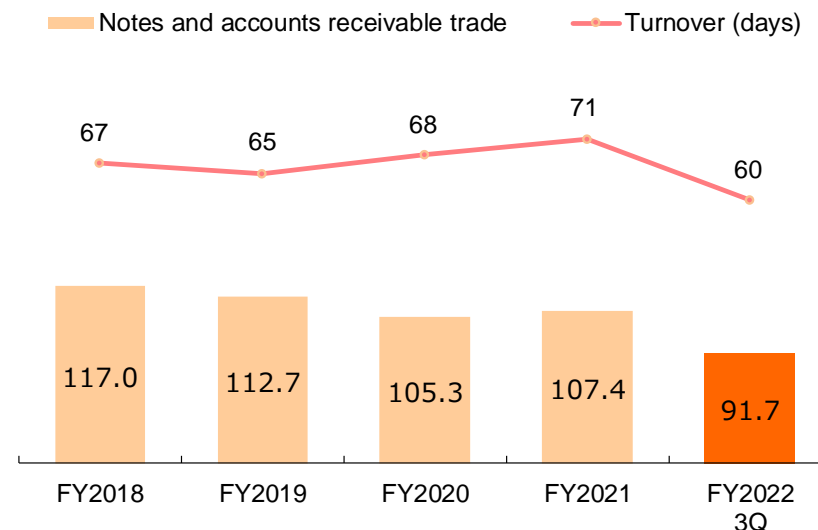
| | FY2020 | | FY2022 | | Changes | |
|--|------------|------------|------------|------------|-------------|-------------|
| | 3Q | 1Q-3Q | 3Q | 1Q-3Q | 3Q | 1Q-3Q |
| Gain on sales of fixed assets | 0.0 | 0.0 | 0.0 | 0.0 | +0.0 | -0.0 |
| Gain on sales of investments in securities | 1.3 | 1.3 | 0.4 | 0.4 | -0.9 | -0.9 |
| Gain on sales of shares of subsidiaries and associates | - | 0.9 | - | - | - | -0.9 |
| Gain on casualty insurance | 0.2 | 0.2 | - | - | -0.2 | -0.2 |
| Other | - | 0.0 | - | 0.0 | - | -0.0 |
| Total extraordinary income | 1.5 | 2.4 | 0.4 | 0.4 | -1.1 | -2.0 |
| Loss on sales and disposal of fixed assets | 0.0 | 0.1 | 0.0 | 0.1 | -0.0 | -0.0 |
| Loss on disaster | - | 0.2 | - | - | - | -0.2 |
| Loss on sales of investments in securities | - | - | 0.0 | 0.0 | +0.0 | +0.0 |
| Loss on valuation of investments in securities | - | - | -0.0 | 0.0 | -0.0 | +0.0 |
| Other | 0.0 | 0.0 | - | - | -0.0 | -0.0 |
| Total extraordinary losses | 0.1 | 0.3 | 0.0 | 0.1 | -0.0 | -0.2 |

Balance Sheets

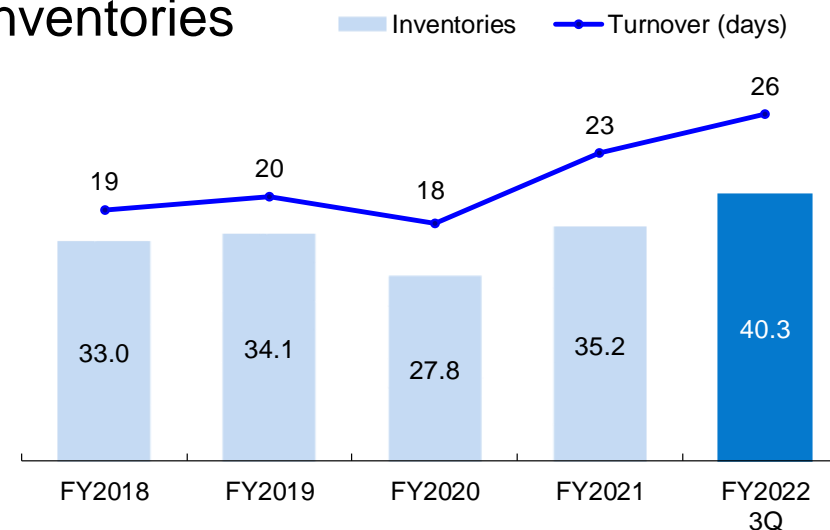
| | (Billions of yen) | | |
|---|-------------------|-----------------|---------|
| | Dec. 31 2021 | Sep. 30 2022 | Changes |
| Assets | 526.4 | 532.3 | +5.9 |
| Current assets | 396.1 | 406.1 | +10.0 |
| Cash and deposits | 68.0 | 86.8 | +18.8 |
| Notes and accounts receivable-trade | 107.4 | 91.7 | -15.7 |
| Inventories | 35.2 | 40.3 | +5.1 |
| Other (current assets) | 185.4 | 187.3 | +1.9 |
| Non-current assets | 130.3 | 126.2 | -4.1 |
| Property, plant and equipment | 85.2 | 84.6 | -0.5 |
| Intangible assets | 6.5 | 6.2 | -0.3 |
| Investments and other assets | 38.7 | 35.4 | -3.2 |
| Liabilities | 151.7 | 145.6 | -6.2 |
| Current liabilities | 107.1 | 103.2 | -3.9 |
| Notes and accounts payable-trade | 46.3 | 44.5 | -1.8 |
| Other (current liabilities) | 60.8 | 58.7 | -2.1 |
| Long-term liabilities | 44.6 | 42.3 | -2.3 |
| Net assets | 374.7 | 386.7 | +12.0 |
| Stakeholders' equity | 362.9 | 378.5 | +15.7 |
| (Treasury stock) | -2.1 | -2.1 | +0.0 |
| Total accumulated other comprehensive income (loss) | 11.1 | 7.4 | -3.7 |
| Stock Acquisition Rights | - | 0.0 | +0.0 |
| Non-controlling interests | 0.7 | 0.8 | +0.1 |
| Equity ratio | 71% | 72% | +1% |

Notes and accounts receivable trade

(Billions of yen)

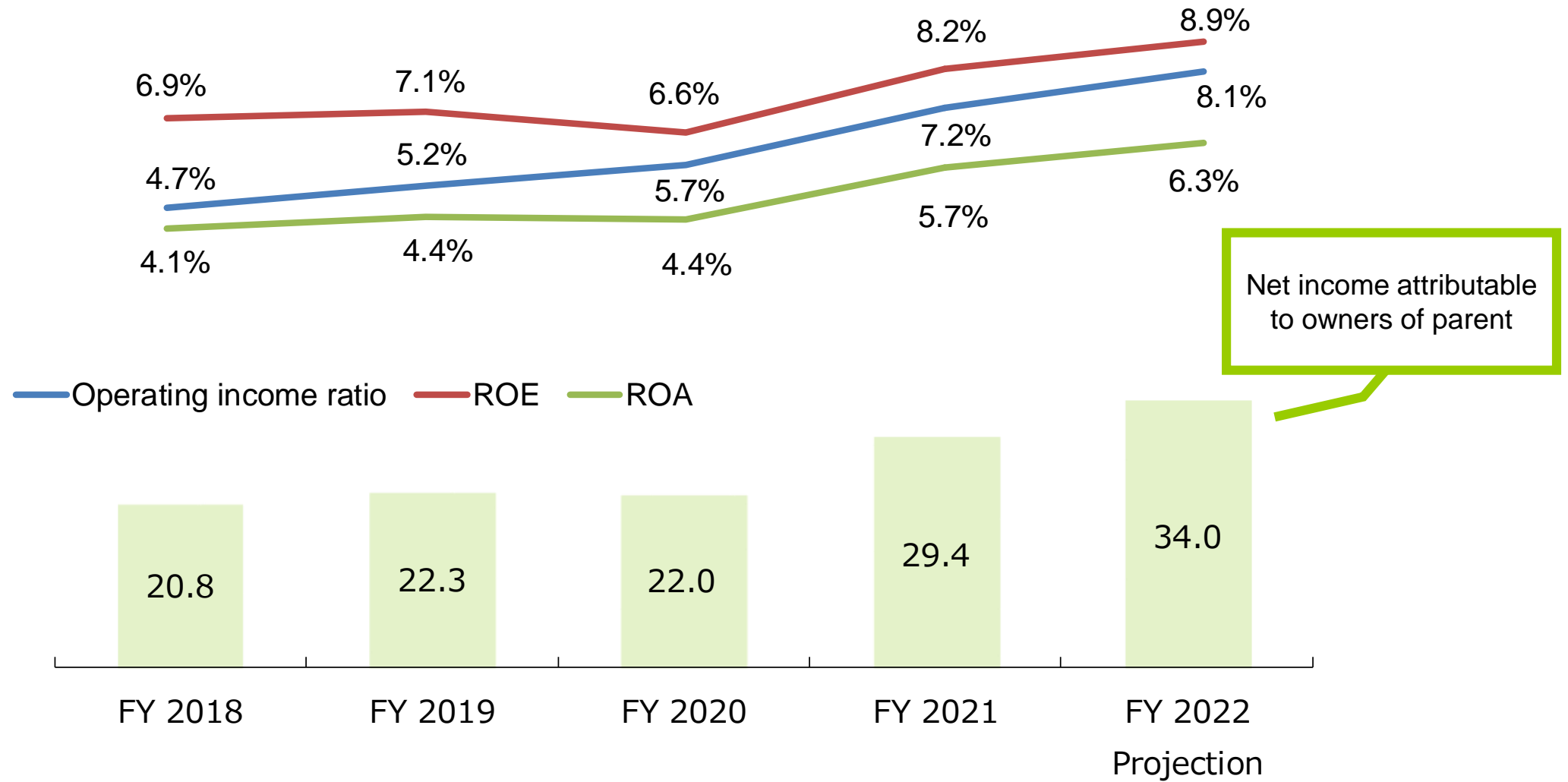


Inventories



Financial Indicator

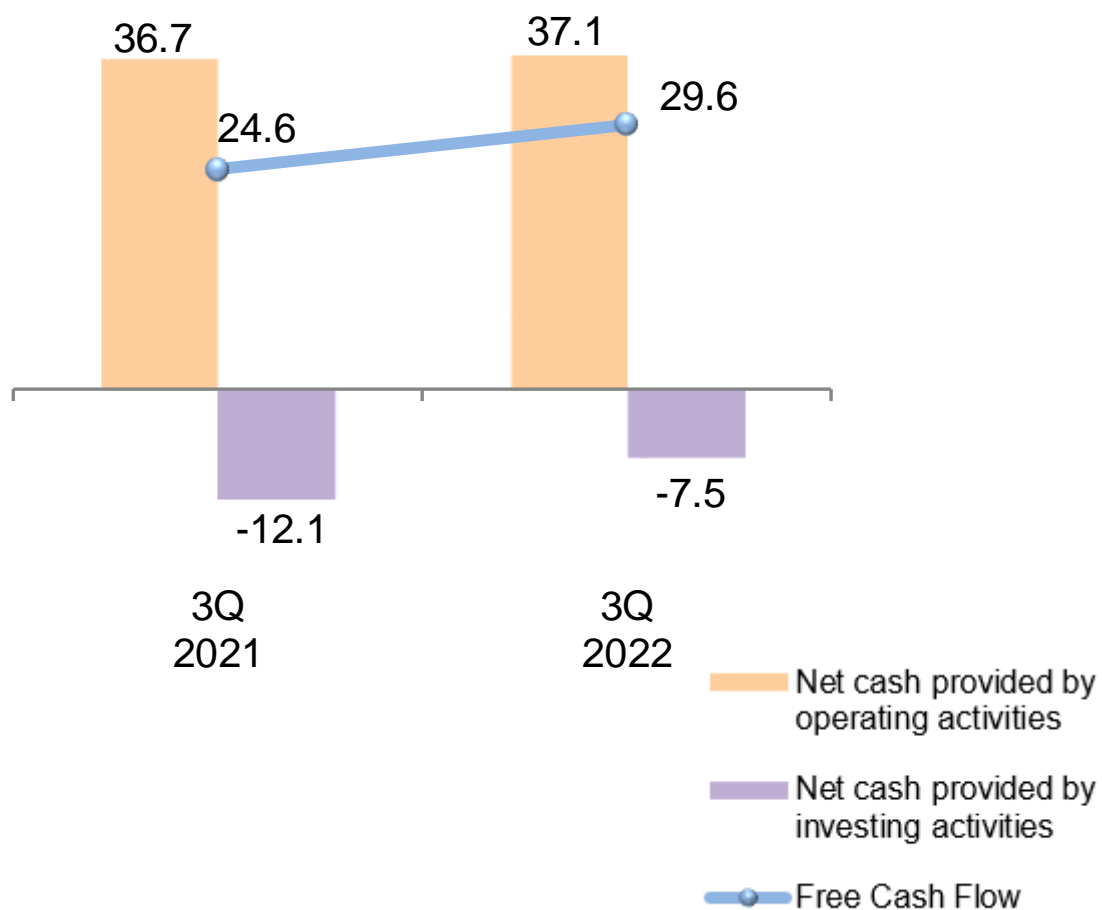
(Billions of yen)



Financial Indicator

(Billions of yen)

■ Cash Flow



■ Capital Investment

| | 1Q-3Q Actual | 4Q Projection | FY Projection |
|--------------------|--------------|---------------|---------------|
| FY 2021 Actual | 10.2 | 2.5 | 12.6 |
| FY 2022 Projection | 6.1 | 5.1 | 11.2 |

※ FY2022 1Q-3Q is actual value.

■ Depreciation and amortization

| | 1Q-3Q Actual | 4Q Projection | FY Projection |
|--------------------|--------------|---------------|---------------|
| FY 2021 Actual | 7.8 | 2.5 | 10.2 |
| FY 2022 Projection | 7.2 | 2.4 | 9.6 |

※ FY2022 1Q-3Q is actual value.

Canon

Canon Marketing Japan Inc.